ANNUAL DRAFT BUDGET

2011/12-2013/14

FINANCIAL YEAR

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Quality certificate

I M.E Lebepe, municipal manager of Fetakgomo Local Municipality hereby prepare in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

M.E Lebepe

Municipal Manager of Fetakgome Local Municipality

(Signature)

Date :-------------------------------

This year, 2011, is the year of "…. **Consolidating People's Power for the National Democratic Society"**. The development of this five year (2011/12 – 2015/16) IDP (Integrated Development Plan) / Budget takes the thematic contents of this strategic period into a full cognisance. It is the strategic period because 2011 marks the completion of the 2nd term (of the local government) and the beginning of the 3rd term. It is in this spirit this IDP/Budget builds on the previous terms including the 1st term (2000 - 2005). It therefore informs the municipal planning context for the next five years (2011/12-2015/16). The development of this five year IDP/Budget is also guided by the legal framework for developmental local government in general and in particular Chapter 5 of the Local Government: Municipal Systems Act (no. 32 of 2000) (RSA, 2000:s35). The strategic importance and the status of the IDP is conceptualised as:

(a) the planning instrument which informs all decisions with regard to planning, management and development in the Municipality;
(b) binds the Municipality in the exercise of its executive authority; and
(c) binds all other persons to the extent that those parts of the IDP that **impose dutie**s or affect the rights of those persons have been passed as a **by-law** (s35MSA**,** no.32of2000**)**.

The Municipality must **give effect** to its IDP and conduct its affairs in a manner which is consistent with its IDP (RSA, 2000:s36). Article 30 of the Local Government: Municipal Systems Act (no.32 of 2000) imposes the following duties unto the Executive Committee:

(a) manage the drafting of the Municipality's IDP;
(b) assign responsibilities in this regard to the Municipal Manager; and
(c) submit the draft plan to the municipal Council for adoption.

These provisions define the political nature of planning within the municipal setting in particular. The Executive Committee is the political custodian of the IDP/Budget.

By embracing this year, 2011, as the year of **"…..Consolidating People's Power for the National Democratic Society"** this IDP/Budget accentuates the legacy of hard work and focused performance we have built over the years or so. In the medium to long term, it is intended to create a more prosperous Fetakgomo through:

(a) Creating decent work

Largely through the LED initiatives (Community Works Programme (CWP), Expanded Public Works Programme (EPWP), we plan to create at least about 1000 jobs annually. This will contribute to the achievement of the overall national target for CPW (Community Work Programme) job opportunities of 4.5million).

(b) Health

We will work tirelessly to ensure that the Nchabeleng Health Centre is converted into a Hospital and promote the health of the population as the fundamental human right(s). There is evidence to suggest that we are making impressing progress in the fight against HIV/AIDS. Sekhukhune HIV epidemiological analysis shows a statistically significant decrease of 24% from 21.8% in 2008 to 16.6% in 2009. This can in turn make the life expectancy of our people better.

(c) Education

The 2010 matric results show the overall pass rate of over 50%. Although this is acknowledged and the education fraternity is commended, there is a lot that still need to be done in the arena of skilling our people. The underutilisation of the Sekhukhune College continues to be a cause for concern. We will continue to engage with relevant stakeholders to find a solution in this regard.

(d) Sustainable Rural Development and land reform

This year, on the 27th January, a substantial stride has been made-the DFA (Development Facilitation Act) approval has been granted to the Fetakgomo Local Municipality (FTM) in respect of portion 2 of the Farm Hoeraroep/515KS. The restoration of the land available for development has always been integral part of our struggle for freedom and democracy. In this regard, we are engaging various stakeholders for developmental services on the acquired land. We still count on the corporation of the leaders of institutions of traditional rule (Magoshi). The

long and short of this IDP/Budget is Sustainable Rural Development which encompasses a whole range of aspects and themes i.e community safety, basic services etc.

Through the document, we are strengthening our commitment to:

Make Local Government Work Better for You;

The Inclusive Agenda to Create Decent Work and Sustainable Livelihood;

Issues of Education, Health, Rural Development, Food Security and Land Reform;

Deliveriology (effective implementation) and Acceleration of Service Delivery; and

The Quest to Push back the Frontiers of Poverty.

This IDP/Budget must therefore give hope to the entirety of our local citizenry that, indeed, we are hard at work to bring about a realization of the political theme of the current period, as the year of **"…Consolidating People's Power for the National Democratic Society"**.

With All Our People, Working Together We Can Do More in Sustainable Rural Development!

By Her Worship

The Mayor: Cllr Raesetse Elizabeth Sefala

3. BUDGET RESOLUTIONS

In terms of section 16 (2) of the Municipal Finance Management Act, Act 56 of 2003, Mayor of a municipality must table the annual budget at a council meeting at least 90 days before the start of that financial year.

Section 17 MFMA it is further said that the budget must be a schedule in the prescribed format-

a) Setting out realistically anticipated revenue for the budget year from each revenue source;

b) Appropriating expenditure for the budget year under the different votes of the municipality;

c) Setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year;

d) Setting out estimated revenue and expenditure by vote for the current year; and

e) Actual revenue and expenditure by vote for the financial year preceding the current year.

Any further proposed amendment to the municipality's Integrated Development Plan following the annual review of the Integrated Development Plan in terms of section 34 of the Municipal Systems Act.

Section 18 MFMA, an annual budget may only be funded from

(a) realistically anticipated revenues to be collected
(b) cash backed accumulated funds from previous year's surpluses not committed for other purposes; and
(c) borrowed funds, but only for the capital budget referred to in section 17(2)

18 (2) revenue projections in the budget must be realistic, taking into account-

(a) projected revenue for the current year based on collection levels to date; and
(b) Actual revenue collected in the previous financial years.

Recommended resolutions

That Council;

a) Approve the annual draft budget of the municipality, specifically appropriating the amounts for the different votes, and single and multi-year capital expenditures

b) Approve draft tariffs for services provided by the municipality

c) Approve the draft measurable performance objectives for the annual budget for the budget year.

d) Approval of the entire draft budget related policies or amendments to the policies indicated in budget document.

EXECUTIVE SUMMARY

The 2011/2012 to 2013/2014 Medium Term Revenue Expenditure Framework (MTREF) presented herein is will usher in a term of Council and is based on a five year IDP document from 2011/12 to 2015/16. The reviews on the IDP are guided by Municipal Systems Act (MSA) in which the public is consulted on crafting priorities as set out in the IDP/Budget. A process of public participation has been followed and a short description of the process followed is included in this document.

The budget has also been compiled based on the Budget Regulations' publish in the government gazette notice number 32141. The budget regulations introduce a uniform budgeting across Local Government. All municipalities will use same template in compiling their budget which will make interpretation, comparison and analysis of the budgets easy. The budget regulation directs amongst many things that the budget presented to Council be the same budget presented Provincial and National Treasury.

Service delivery mechanisms

Powers and functions that are amenable to Fetakgomo Local Municipality are cemeteries, municipal planning, local tourism, building regulations, trade regulations, street lights, vehicle licensing and registration, learners' drivers licensing, refuse removal and public places/facilities. From a quantitative analytical procedure, FTM performs 26% of the total functions amenable to local government in terms of the Constitution of RSA (i.e 10 out of 38 functions). These functions are performed by the municipality in the context of this IDP. IDP is the document of all sectors (i.e community, government departments, private sector etc) and not just of the municipal officials and councillors. Community organisations can contribute towards the achievement of developmental objectives. The table next is devoted to community structures.

Sekhukhune District Municipality performs critical service delivery on behalf of the municipality which includes water, roads, sewerage and storm water while other sector departments performs critical functions such as electricity, housing, health care etc.

The municipality does not have an entity and does not use external mechanisms for service delivery. Council is building sufficient capacity for refuse removal, internal roads maintenance, town planning, water and electrical maintenancein anticipation of the functions being devolved to the municipality.

Service delivery for the MTREF (2011-2014)

Council run a very tight budget will little room to manoeuvre. The budget has increased by a small margin over the last three years while operating expenditure increased substantially. There are no accumulated funds as result of the above situation and therefore very little allocation to the capital budget. Surplus funds for the little capital budget are a result of unspent funds due to delay or non-implementation of operational plans. The municipality does not have any cash backed reserve fund for capital replacement and rely almost entirely on Municipal Infrastructure Grant (MIG) for capital budget.

The MIG is a conditional grant which means it can only be used for certain kind of projects which are for basic service delivery such graveling of roads, street lighting, community halls, pavements, basic sporting facilities etc. Furthermore the municipality can only use the grant in line with its powers and functions which exclude basic services such as water, roads, electricity and sanitation. The municipality should provide for the maintenance of this infrastructure once established but at the moment very little is available.

The municipality continues to build capacity so that some critical functions can be devolved to it: water and internal roads. The following are the major highlights of the budget;

- Purchasing of traffic equipment's and vehicles to conclude the devolution of the function from the department of Roads and Transport of R 2,5 million over the MTREF.
- Purchasing of waste management equipment's and vehicles in order to render a full service to the amount of R 2,3 million over the MTREF.
- Purchasing and implementation of an effective GIS to ensure an accurate billing as well as improving the land use management to the amount of R441 thousands.
- Review of spatial development framework and compensation of Magoshi for land development for the amount of R3.8 million over the MTREF.
- An amount of R 400 thousands will boost local business initiatives.
- An amount of R 210 000 to promote tourism.
- An amount of R R1.5 million will fund small scales farmers or new farming initiatives.
- Provision of free basic electricity to about 4000 households at a cost of R4.8 million over the MTREF.
- Consolidation of the ward committee system at a cost of R 2 million over the MTREF.
- Extension and maintenance of municipal valuation roll to residence at a cost of R2.8 over the MTREF.
- Strengthening of the IT systems and extension of LAN to new buildings at a cost of R1.7 million over the MTREF.
- Landscaping of public facilities at a cost of R 700 thousands.

- Erection of fencing and ablution facilities on community cemeteries at a cost of R480 thousands over the MTREF.
- Extension of street lighting and high mast light to communities at a cost of R24.7 million.
- Erecting of Multipurpose center at a cost of R8.7 million.
- Upgrading of sport facility at a cost of R4 million.
- Erecting of two community halls at a cost of R 8.8 million over the MTREF.
- Erecting of community library at a cost of R4 million over the MTREF; and
- Paving of municipal offices at a cost of R4 million.

Past performance and in particular the impact on the budget of the previous 'audited results

A synopsis on key developments, achievements and challenges besetting the Municipality (extracted from the IDP)

Majority of municipalities in the district and elsewhere receive negative audit opinion, we are exceptional and **leading** in Limpopo, having got a **clean audit opinion** for the financial year 2009/10. This was preceded by unqualified audit opinion in two consecutive years, 2007/8 and 2008/9. This is an indicator that we have sound financial management. As a trend for good practice, the FTM undertakes to sustain this opinion. There is markedly evident commitment on the part of the FTM to consider the comments of the AG (Auditor General).

The budget was used to create road side walkways in Apel, extention of municipal offices, the erection of street lights, high mast lights, the upgrading of community halls, equipping of civic center and paving of AtokThusong service center.

Furthermore was the strengthening of the ward committee system, the audit committee system, performance management, purchases of equipment's and vehicles for waste management and traffic function and risk management.

Performance by sector departments

Today, grid electrification backlog has been eradicated with the following villages currently receiving coverage Ledingwe/Senthlane/Ramallane, Makgalanoto, Mampa and Shubushubung . Only about **12% (3848** out of **29 594)** of the households will need post connection. Indigent support is currently being provided by the Municipality to over **2 000** households for **Free Basic Electricity**. Working together with ESKOM, at the current rate of all schools in Fetakgomo have been electrified and only one school, Tswereng Primary School (W11) is awaiting switch on. The same school is currently being renovated/ rehabilitated. Also upgraded is Mankopane Primary School at Ward 06. The fact that part of the Nyaku Secondary School blocks are not switching on is still a concern. The Tlakale Primary School has made a request of converting from a billing to a prepaid electricity system. Much still needs to be done in providing facilities at schools, for

example it is found that most schools lack admin blocks. In terms of clinics progress indicates that all clinics have been electrified. In order to improve access to **health services**, additional five clinics, Phasha/Makgalanoto, Selepe, Manotwane, Mphanama, Mphanama and Phahlamanoge Clinics were built within Fetakgomo since the democratic dispensation. Many a clinics, Motsepe, Mankotsane, Nkoana, Poulos Masha, Mohlaletse, Seroka and Ikageng were upgraded and now being upgraded is Nchabeleng Clinic. As the IDP shows about five (**05**) **fixed clinics are strongly needed for Ward 09 (Malogeng), Ward 13 (Mooilyk), Ward 11 (Ledingwe**and**Seokodibeng)** and **Ward 07 (Ga-Matlala/Mashabela)**. Priority should be given to **Ward 09 as regards clinic construction/provision**. Key is the conversion of Health Centre into a Hospital. Moreover, health has been identified as a population priority in the aftermath of the 2009 Provincial and National Elections.

3184 RDP houses have been completed and provided for those who did not have adequate shelter since 2001. **136** km of **roads** have been surfaced to date. **8** km **road** has just been surfaced (D4190 and Phase 2 of the Road between Pelangwe and India). Although **five (05) bridges**, Ga-Nkoana, Lerajane, Maroteng to Ga-Phasha, Mokgotho, Phahlamanoge bridges were constructed, **83** bridges are still required within Fetakgomo to improve mobility – for our people to access health services, education etc regardless of rain conditions. The FTM's view though is that the **Phahlamanogebridge** constructed by the SDM is materially of substandard quality and thus its capacity needs to be increased. The learners drivers' license function has been devolved to the Municipality. We are now performing this function at Grade E. The travelling of many kilometres by our people inquest of these services outside Fetakgomo is now a thing of the past. **4000** households have access to **refuse removal** services through the Food For Waste Project. We constructed and officially opened the **Civic Centre** which is now ready for utilisation. **Three (3) community halls**, Pelangwe, Seokodibeng and Mohlaletse Community Halls have been built. Fetakgomo AtokThusong Service Centre and Mphanamana One Stop Centre add on to the latter. **Four (4) cemeteries**, Mphanama, Ga-Selepe, Shubushubung and Mokgotho cemeteries were fenced. Construction of the **Library** is complete and only awaiting equipments such as furniture, study material etc. **Tourism Centre** is under construction. LEDET is currently busy with the construction of portable **marketstalls** near Bopedi Complex. The DoRT is also currently constructing the **Driver's License Testing Ground** (K53 Testing Station). Although there is a need for perfect rectangular storm water drainage, the DoRT has completed a **V drain** along the road D4199 (Ward 08).

This sums up FTM's contribution to rural development and betterment of the lives of our people. Despite the recorded achievements, there is a lot that still needs to be done to eradicate the service delivery backlogs and meet our developmental goals. For example, **water** and **sanitation** backlogs are still significant challenges for the Municipality. The **Municipal Turn Around Strategy** has been developed to mitigate the identified challenges.

In the overall scheme of things, the IDP (Integrated Development Planning) played essential role in bringing about achievements reckoned above. The residents, the electorate stand at the centre of these achievements. They have contributed to our municipal body politic in a positive manner. They have participated actively in rural governance and understood three distinct but interconnected phases that involved the transformation of local government i.e **establishment phase**, **consolidation phase** and **sustainability phase**. On balance, we have performed exceptionally well in the first (establishment) and second (consolidation) phases during. The overarching challenge is the **sustainability** of the above by the Municipality. Moreover, **unsustainability of Municipalities is a contemporary recurring topic in the local government sector moving towards 2014 giving rise to proposals of reconfiguration of Municipalities** (due to revenue generation impediments among others). The Strategies Phase which is the subject of some discussion in later chapter(s) will be able to guide how the FTM should respond and by extension relate with this strategic topic. Whereas the latter remain the overarching challenge, other accompanying challenges besetting the FTM, range from demographic to financial.

From a demographic research perspective the Municipality is recording expanding population - 18% population increase, from 2001 to 2007. All demographers (population scientists/experts) concede that expanding population has obvious implications for services and deliveriology. It is estimated that approximately 86% of the people within Fetakgomo live below poverty line. There is high level of male absenteeism because of migrant work outside Fetakgomo, thereby resulting in the Municipality unable to reach her demographic dividend to the fullest. The dependency ratio is at about 61,% (68,319). This means most residents are elderly and children. Unemployment rate is high, 61,4%. This is accompanied by low levels of income. Official estimates are that 64, 233 people within Fetakgomo have no income while about 26, 218 people earn income of between R401 – R800. Over 80% of Fetakgomo households exhibit low Living Standards Measures (LSM). This situation worries this IDP most acutely.

Tourism potential in the area is currently limited by lack of facilities and poor infrastructure. Agricultural development is thwarted by limited access to markets, suppliers and market information. The drought-prone nature of the District also frustrates the emergence of successful commercial farming in the area. Future mining expansion may be hindered by land ownership patterns in the area. Very few economic sectors within Fetakgomo earn revenue from external markets. Significant money flows out of the local economy because residents make their purchases outside Fetakgomo. There are almost no supporting industries in the area, causing people to source these from Polokwane (an hour’s drive away). The social services sector is the largest employer in Fetakgomo, which isn’t a desirable situation. Community structures tend to reflect social service rather than entrepreneurial orientation. The demographic challenges alluded to earlier thwart economic potential.

In the social field, the Municipality is beset with low/weak educational base and high illiteracy levels. The number of people with no schooling account for 18,7% (18,412) of the population. No schooling proportion is followed by those who have some primary education. There is observed underutilisation of Sekhukhune College. Lack of hospital within Fetakgomo is a grave cause for concern. So is inaccessibly-located clinics and poor mobile clinic services (not frequent). Poor roads and inadequate public transport hinder access to health and educational services. As with most municipalities serving predominantly rural population, the HIV/AIDS is an issue. Most social welfare pay points lack proper facilities especially water and ablution facilities. This Executive Summary proposes to reflect the stress of lack of Home Affairs Office in the municipal area. Fetakgomo has only 1 police station with no constructed building.

As part of environmental challenges, rainfall patterns in the District are highly variable, thereby disrupting agricultural production and causing related socio-economic stresses. Because of its climatic profile, the District is currently susceptible to both the El Niño and La Niña phenomena. Variations in climate exacerbate the water shortage problem (deficit) which is already a key developmental constraint in the area. In evaluating spatial challenges, the most compelling constraint to development in Fetakgomo is the fact that almost all land (99%) is owned by traditional authorities. This deters potential investors, who would need some form of property guarantee. Unresolved land claims, dual land use management systems and other factors all contribute to the immense spatial challenges facing this area. Unresolved land claims tend to impede socio-economic development in the area. The area's dispersed rural settlements make infrastructure provision expensive (exorbitant). Residential development is chaotic, largely because there is inadequate coordination between the Municipality, the Department of Local Government and Housing and the traditional authorities. Unauthorised land allocation or extension of the allocated site by the residents is also a development planning challenge.

The consolidated financial position and medium term revenue and expenditure strategy

The tabled budget has a marginal net surplus of R13 thousand in 2011/12 while depicting a deficit of R1.8 million (3.5%) and R781 (1.38%) thousand in the third year. The sad reality is that the institution is not financially sustainable at the current revenue growth. Projections have been made for revenue on property rates taxes and refuse removal. There is no experience of collection by the municipality or similar municipalities locally meaning community sentiments have not been gauged.

In the next two budget years revenue from the mentioned sources has been adjusted very high assuming that the service will extended to almost half of the population.

The municipality will implement austerity measures to deal with the spiralling operating expenditure. A closer analysis of the procurement unit will be vital and where possible waste

will be curbed and that only the basic needs will be provided. Only critical posts will be filled in the budget while certain functions will be merged.

We expect debtors to increase in line with the projected revenue at a collection rate of 90% percent (i.e 10%).

Summary of Financial Performance

Description	Budget 2011/2012 0,000	Budget 2012/2013 0,000	Budget 2013/2014 0,000
Operating revenue (excluding capital receipts)	46 553	52 043	56 410
Operating expenditure	46 540	53 892	57 191
Surplus/ (Deficit)	13	-1 849	-781

Summary of Capital Expenditure

Description	Budget 2011/2012 0,000	Budget 2012/2013 0,000	Budget 2013/2014 0,000
Capital receipts	14 550	17 000	19 000
Accumulated funds	1 125	2 364	1 435
Capital expenditure	15 675	19 364	20 435
Surplus/ (Deficit)	0,00	0,00	0,00

Overview of budget funding

The budget is funded mainly by grant revenue allocated from the National revenue fund distributed in the form of equitable share and Municipal Infrastructure Grant (MIG). The revenue amount to 86.3%, 5.3% will be VAT refunds from SARS and the remaining 8.3% will be internally generated revenue including interest.

Council is deeply worried by this situation is perusing measurers to increase own revenue vigorously. The municipality is facing a serious challenge of financial sustainability which could be turned around if the District Municipality of Provincial Government perform their support role as well as devolve certain function which has the potential to widen revenue base.

The total revenue is R 46 553 000 excluding capital receipts which amounts to R 14 550 555.

Rates and tariffs

Rates and tariffs have been reviewed for affordability and cost recovery. The rates relates to renting of council facilities, sales of sites, refuse removal, property rates taxes, fines for illegal dumping, etc.

Major sources of revenue for the budget 2011/12 is property rates, learner licensing and testing and refuse removal. Property rates will be implemented for the first time targeting government and business properties.

Refuse removal has a target of 4000 households at a flat rate R30 per month.

Investments and reserves

Council does not have reserves and maintains short term deposits of unspent funds. The interest earned on both call account and short term deposit is expected to amount R800 000 a year.

Expenditure on allocations and grant programmes

The following grants will be received as per the Division of Revenue Act (DoRA), February 2011

Grant description	Amount	Purpose
Municipal Finance Management Grant (MFMG)	R 1 500 000	Appoint at least five finance interns and provide training in line with MFMA internship guide.
Municipal Systems Improvement Grant (MSIG)	R 790 000	Establish systems that strengthen finance management, internal controls, ward committee system and public participation.
LGSETA Grant	R 100 000	Train councillors and officials
Equitable share	R1 400 000	Provide for free basic services

Tariffs and charges

The tariffs and charges have changed marginally as reflected below. Detailed tariffs are indicated in table.

TARIFFS AND CHARGES FOR 2011/2012 FINANCIAL YEAR						
				BUDGET	**BUDGET**	**Percentage**
NO	**NATURE OF SERVICE**	**DESCRIPTION**	**FREQUENCY**	**YEAR**	**YEAR**	**Increase/**
				2010/2011	**2011/2012**	**(Decrease)**
1	**General service for**	a). All households with refuse removal	Per month	25.00	30.00	20
	residential sites	CBD area proclaimed area rural				
		Residential site				
		Proclaimed Fully serviced area				
		Semi/ not serviced				
		Rural				
2	**General service for**	a) Bulk container once a week	Per month	1 600.00	1 650.00	3
	business sites	b) General service	Per month	40.00	50.00	25
		c) Extra ordinary refuse				
		garden	Per load	600.00	650.00	8
		building	Per load	800.00	850.00	6
		d) Own delivery-Garden	Per load(tons)		300.00	-
		- Building	Per load (tons)		400.00	-
3	**Sale of sites**	**a) Business sites**		-		-
		CBD area (Prime)	Per square meter	100.00	100.00	-
		Proclaimed area	Per square meter	40.00	45.00	13
		Rural	Per square meter	30.00	35.00	17
		b) Residential				-
		Proclaimed fully serviced area	Per square meter	30.00	35.00	17
		Semi/ not serviced	Per square meter	5.00	7.00	40
		Rural	Per square meter	3.00	5.00	67
4	**Land use/ Permission to**	Residential site		10.00	20.00	100
	occupy	Church site		75.00	80.00	7

		Tarven/ Shebeen		40.00	45.00	13
		Bottle store		150.00	155.00	3
		Institutional site		135.00	140.00	4
		Motor mechanic/ Scrap yard		100.00	110.00	10
		Driving School		110.00	120.00	9
		Car Wash		60.00	70.00	17
		Filling station		145.00	150.00	3
		Guest house		125.00	130.00	4
		General dealer		95.00	100.00	5
		Bakery		80.00	85.00	6
		Butchery		100.00	110.00	10
		Shoping center		200.00	220.00	10
		Tuckshop		80.00	85.00	6
		Manufacturing industry		300.00	350.00	17
		Mortuary		115.00	120.00	4
		Recreational and other facilities		80.00	85.00	6
		Salon/ dress making		70.00	80.00	14
		Farm/ Orchard site		95.00	100.00	5
5	**Building plans**	**Aproval of building plans**	Per square meter	2.50	3.00	20
		Inspection	Per building	110.00	120.00	9
6	**Hiring of council facilities**	**a) Community halls**				-
		Hiring by individuals, churches, NGO's				-
		clubs and other cultural organisations				-
		per day		300.00	200.00	(33)
		Hiring by government per day		350.00	350.00	-
						-
		Hiring by busines per day		400.00	400.00	-
		The use of kitchen and equipments		250.00	100.00	(60)
		Guest house		350.00	350.00	-
		Deposit refundable		100.00	100.00	-
		b) Civic hall				-
		Hiring by individuals, churches, NGO's	Day use	800.00	600.00	(25)
		clubs and other cultural organisations	Day & night	2 000.00	1 300.00	(35)
		per day				-
		Hiring by government per day	Day use	800.00	800.00	-

			Day & night	2 000.00	1 600.00	(20)
		Hiring by busines per day	Day use	800.00	800.00	-
			Day & night	2 000.00	1 600.00	(20)
		The use of kitchen and equipments		250.00	250.00	-
		Deposit refundable		350.00	100.00	(71)
		Proffesional sports (PSL & Others	10% gate takings	750.00		(100)
		no prifit motive	per day		-	-
			15% of gate takings	1 000.00		(100)
			per night			-
			500 deposit refundable			-
			night and day	1 500.00		(100)
			500 deposit			-
			refundable			-
		activites with profit motive	15% gate taking	1 000.00	1 000.00	-
			per day			-
			500 deposit refundable		500.00	-
		c) Boardroom per day				-
		Hiring by individuals, churches, NGO's	Per day			-
		clubs and other cultural organisations				-
				250.00	100.00	(60)
		Hiring by government and other				-
		organisations	Per day	300.00	200.00	(33)
		Hiring by busines per day		350.00	200.00	(43)
		The use of kitchen and equipments				-
		Deposit refundable		200.00		(100)
		Deposit refundable		100.00		(100)
7	**Leasing of municipal property**	Fetakgomo AtokThusong Service	Per square meter	50.00	60.00	20
		Center	per month including			-
			water, cleaning,			-
			security and			-
			furniture			-
8	**Faxing of**	Municipal fax machine (	per page	10.00	4.00	(60)

	documents	by external				
		parties)				-
9	**Billboards**	Banner	For 14 days per banner	60.00	20.00	(67)
		Poster	For 14 days per poster	2.00	2.00	-
10	**Sale of documents**	Sale of documents (requirement by the	Per document	2.00	20.00	900
		public).		-	-	-
10	**Property rates taxes**					-
		Residential		0,007	0.007	-
		Business		0,007	0.007	-
		Agriculture		0,007	0.001	-
		Public Service Infrastructure		0,014	0.014	-
		State Owned		0,014	0.014	-
11	**Tender Documents**	80/20 tenders		200.00	200.000	-
		90/10 tenders		250.00	250.000	-

Budget process overview

Section 21(1) (b) of the Municipal Finance Management Act (MFMA) (no 56 of 2003) generally echoes section 28 (1) of the Municipal Systems Act (no 32 of 2000) by prescribing that the mayor of the municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The process plan has been reviewed in light of the MFMA circular 54 which advised that IDP/ Budget for 2011/12 be tabled preferably in February to minimise the risk of not adopting before the start of the financial year. Below is the reviewed process plan as submitted to Provincial and National Treasury.

MONTH	ACTIVITY	TARGET DATE
July 2010	• Review of previous year's IDP/Budget process, MTREF included. • EXCO provides political guidance over the budget process and priorities that must inform preparations of the budget. • Compilation of updated ward based data • IDP/Budget steering committee meeting • Consultations with established committees and consultative forums.	July 2010
August 2010	• Ward to ward based data collection	August 2010

	• Collate information from based data • Submit AFS (annual Financial Statements) for 2009/10 to AG • Submit process plan for 2011/12-2015/16 to Council if there are changes to this one • IDP Rep forum	
	Analysis Phase	
September 2010	• Council determines strategic objectives for service delivery through IDP review processes and the development of the next five years budget (including review of sector department plans) • Determine revenue projections and propose tariffs and draft initial allocations per function and department for 2011/12 financial year. • Consult with provincial and national sector departments on sector specific programmes for alignment (school, libraries, clinics, water, electricity, roads, etc). • Finalise ward based data compilation for verification in December 2010. • Update Council structures on updated data.	September 2010
	Strategies Phase	
October 2010	• Quarterly (1st) review of 2010/11 IDP/Budget, related policies, amendments (if necessary), any related consultative process. • Begin preliminary preparations on proposed budget for 2011/12-2015/16 IDP/Budget with consideration being given to partial performance of 201/11. • Submit draft annual report to AG	October 2010
	Project Phase	
November 2010	• Confirm |IDP projects with district and sector departments • Engage with sector department's strategic session to test feasibility of attendance to planned sessions. • Review and effect changes on initial draft IDP.	November 2010
	Integration Phase	
December 2010	• Table draft 2009/10 annual report to Council. • Review budget performance and prepare for adjustment • Consolidate analysis phase to be ready. • IDP Rep forum • IDP steering committee	December 2010
January 2011	• Mid-year performance review (2nd) review of IDP/Budget , related policies and consultative process • Submit draft annual report to AG, Provincial Treasury and Department of Local Government and Housing • Strategic planning session • Publish Draft Annual Report • Prepare oversight report for 2009/10 financial year	January 2011
February 2011	• Submission of draft IDP/Budget for the next 5 years to management • Submission of draft IDP/Budget and plan to portfolio	February 2011

	committees • Submission of draft IDP/Budget to EXCO • Council considers the proposed IDP/Budget for the next 5 years • Table adjustment (if necessary) • Adoption of oversight report for 2009/10	
March 2011	• Publish the 5 year 2011/12-2015/16 draft IDP/Budget for public comments • Submit to 2011/12-2015/16 draft IDP/Budget to the National Treasury, |Provincial Treasury, DLGH and GSDM. • Consultation with national Treasury, community participation and stakeholder consultation.	March 2011
Approval Phase		
April 2011	• Prepare SDBIP for 2011/12 • Quarterly (3rd) review of 2009/10 IDP/Budget and related policies amendment (if necessary) and related consultative process. • Submission of draft IDP/ Budget for 5 years (2011/12-2015/16) to Council structures with all submission emanating from the consultative process and taking into account 3rd quarter review of the current year. • Submission of draft IDP/Budget for 5 years (2011/12-2015/16) to the Council for approval.	April 2011
May 2011	• Develop Performance Agreements) Performance plans) of MM, senior Managers and middle managers for 2011/12 performance year.	May 2011
June 2011	• Submission of the SDBIP to the Mayor • Submission of final performance agreements to the Mayor • Submit IDP/Budget for confirmation to (new) Council.	June 2011

As is customary, three nodal public participation sessions were held in order to receive and synthesise community input into this IDP/Budget. The sessions took place on the 12th/10/2010 for the Atok Node, 18th /10/2010 for Mphanama Node and 26th /10/2010 for Apel and Strydkraal Nodes. The IDP Steering Committee, IDP REP FORUM (held on 13/12/2010), Strategic Planning Sessions (held on the 16th -17th November 2010 and 18th- 21st January 2011), data from the questionnaires submitted by the wards, one-to-one interview studies with the ward councillors and myriad of alignment meetings helped a great deal in documenting this IDP/Budget.

Amendments budget related policies

The following policies are issued for review before the end of IDP/Budget consultation process

- Tarrif policy
- Budget policy
- Debts collection and credit policy
- Property rates policy and by-law
- Asset policy
- Supply chain management policy

The policies are available at the municipal offices or on the municipal website.

Annual Tables

LIM474 Fetakgomo - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance										
Property rates	–	–	–	–	–	–	–	600	800	3,000
Service charges	–	–	58	700	300	700	–	800	1,900	2,700
Investment revenue	1,114	1,317	728	700	700	700	726	800	850	895
Transfers recognised - operational	17,477	22,445	32,257	36,673	29,316	36,673	43,750	40,181	43,928	44,452
Other own revenue	(2,621)	390	969	4,889	5,515	4,889	1,924	4,172	4,566	5,363
Total Revenue (excluding capital transfers and contributions)	15,970	24,152	34,012	42,962	35,830	42,962	46,400	46,553	52,043	56,410
Employee costs	7,366	10,469	12,626	16,514	17,060	16,514	13,718	21,418	23,309	25,929
Remuneration of councillors	4,017	5,121	5,704	6,182	6,630	6,182	6,090	6,962	7,380	7,749
Depreciation & asset impairment	1,306	1,636	1,821	1,770	1,680	1,770	2,292	1,716	1,888	2,076
Finance charges	29	74	70	80	70	80	62	100	125	160
Materials and bulk purchases	–	–	100	1,200	1,200	1,200	467	–	–	–
Transfers and grants	1,430	2,831	3,365	3,939	3,628	3,939	3,569	2,899	2,887	3,051
Other expenditure	4,075	6,012	7,775	9,438	9,306	9,438	8,728	13,445	18,303	18,226
Total Expenditure	18,222	26,143	31,462	39,122	39,574	39,122	34,926	46,540	53,891	57,191
Surplus/(Deficit)	(2,252)	(1,992)	2,551	3,839	(3,744)	3,839	11,473	13	(1,848)	(781)
Transfers recognised - capital	5,648	2,321	11,830	13,452	16,385	13,452	14,178	–	–	–
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)
Surplus/(Deficit) for the year	3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)
Capital expenditure & funds sources										
Capital expenditure	–	–	–	13,051	17,175	17,175	–	15,675	19,364	20,435
Financial position										
Total current assets	16,140	16,390	14,204	1,486	2,478	–	–	6,983	4,781	7,228
Total non current assets	28,619	31,161	41,854	56,026	60,150	–	–	62,150	76,150	90,650
Total current liabilities	2,990	7,079	11,771	1,147	556	–	–	420	321	485
Total non current liabilities	225	96	73	251	781	–	–	–	–	–
Community wealth/Equity	41,544	40,376	44,214	56,114	61,292	–	–	68,713	80,610	97,393
Cash flows										
Net cash from (used) operating	–	3,496	12,422	12,347	16,373	–	–	17,290	17,668	18,595
Net cash from (used) investing	–	(4,218)	(12,006)	(12,590)	(15,458)	–	–	(12,129)	(20,000)	(16,550)
Net cash from (used) financing	–	(82)	(96)	–	(107)	–	–	(107)	(107)	(108)
Cash/cash equivalents at the year end	10,423	9,618	9,938	(243)	809	–	–	5,864	3,425	5,362
Cash backing/surplus reconciliation										
Cash and investments available	15,850	15,510	10,859	1,323	2,400	–	–	5,864	3,425	5,362
Application of cash and investments	4,798	10,693	16,400	2,044	1,000	–	–	(609)	(936)	(1,302)
Balance - surplus (shortfall)	11,052	4,818	(5,541)	(721)	1,400	–	–	6,473	4,361	6,664
Asset management										
Asset register summary (WDV)	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment	1,306	1,636	1,821	1,770	1,680	1,770	1,716	1,716	1,888	2,076
Renewal of Existing Assets	–	–	–	–	–	–	2,041	2,041	9,374	4,085
Free services										
Cost of Free Basic Services provided	560	500	800	1,200	1,200	–	1,400	1,400	1,650	1,800
Refuse:	-	-	-	-	-	-	-	-	-	-

LIM474 Fetakgomo - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Revenue - Standard</u>										
Governance and administration		24,251	26,472	43,628	29,434	32,835	29,434	34,075	37,194	40,237
Executive and council		(29)	–	144	1,730	1,730	1,730	1,862	2,045	2,071
Budget and treasury office		(18)	–	649	7,785	10,785	7,785	9,949	10,737	13,405
Corporate services		24,297	26,472	42,835	19,919	20,320	19,919	22,264	24,413	24,761
Community and public safety		–	–	542	6,504	2,995	6,504	3,839	5,362	6,575
Community and social services		–	–	542	6,504	2,995	6,504	3,839	5,362	6,575
Economic and environmental services		(1,232)	–	585	7,023	–	7,023	8,639	9,487	9,598
Planning and development		(1,232)	–	585	7,023	–	7,023	8,639	9,487	9,598
Total Revenue - Standard	2	23,019	26,472	44,755	42,962	35,830	42,962	46,553	52,043	56,410
<u>Expenditure - Standard</u>	-									
Governance and administration		16,366	23,073	28,199	29,479	31,069	29,479	33,119	35,894	39,186
Executive and council		1,162	2,204	2,145	1,728	2,104	1,728	2,179	2,518	2,985
Budget and treasury office		3,589	4,328	5,708	7,785	8,091	7,785	8,265	8,766	9,857
Corporate services		11,615	16,540	20,346	19,966	20,874	19,966	22,675	24,610	26,344
Community and public safety		–	–	517	6,204	4,585	6,204	4,928	6,123	7,860
Community and social services		–	–	517	6,204	4,585	6,204	4,928	6,123	7,860
Economic and environmental services		3,879	4,294	5,560	7,614	7,830	7,614	8,493	11,875	10,146
Planning and development		3,879	4,294	5,560	7,614	7,830	7,614	8,493	11,875	10,146
Total Expenditure - Standard	3	20,245	27,367	34,276	43,297	43,484	43,297	46,540	53,892	57,191
Surplus/(Deficit) for the year		2,774	(895)	10,479	(336)	(7,654)	(336)	13	(1,849)	(781)

LIM474 Fetakgomo - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	1									
Vote1-Corporate Services		24,297	26,472	42,835	19,919	20,320	19,919	22,264	24,413	24,761
Vote2-Municipal Manager		(29)	–	144	1,730	1,730	1,730	1,862	2,045	2,071
Vote3-Budget & Treasury Office		(18)	–	649	7,785	10,785	7,785	9,949	10,737	13,405
Vote4-Community Service		–	–	542	6,504	2,995	6,504	3,839	5,362	6,575
Vote5-Technical services		–	–	1,373	16,472	16,385	16,472	4,100	4,500	4,549
Vote6-Development Planning		(1,232)	–	334	4,003	–	4,003	4,539	4,987	5,049
Total Revenue by Vote	2	23,019	26,472	45,876	56,413	52,215	56,413	46,553	52,043	56,410
Expenditure by Vote*to be appropriated*	1									
Vote1-Corporate Services		11,615	16,540	20,346	19,966	20,874	19,966	22,675	24,610	26,344
Vote2-Municipal Manager		1,162	2,204	2,145	1,728	2,104	1,728	2,179	2,518	2,985
Vote3-Budget & Treasury Office		3,589	4,328	5,708	7,785	8,091	7,785	8,265	8,766	9,857
Vote4-Community Service		–	–	517	6,204	4,585	6,204	4,928	6,123	7,860
Vote5-Technical services		–	–	305	3,661	3,367	3,661	4,259	4,908	5,298
Vote6-Development Planning		3,879	4,294	5,255	3,953	4,463	3,953	4,234	6,967	4,848
Total Expenditure by Vote	2	20,245	27,367	34,276	43,297	43,484	43,297	46,540	53,892	57,191
Surplus/(Deficit) for the year	2	2,774	(895)	11,600	13,116	8,731	13,116	13	(1,849)	(781)

LIM474 Fetakgomo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source											
Property rates	2	–	–	–	–	–	–	–	600	800	3,000
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	58	700	300	700	–	800	1,900	2,700
Service charges - other		–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		83	208	152	301	271	301	102	299	308	323
Interest earned - external investments		1,114	1,317	728	700	700	700	726	800	850	895
Interest earned - outstanding debtors		–	–	1	10	10	10	–	60	66	73
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines		–	–	8	100	25	100	–	100	110	121
Licences and permits		3	85	349	2,614	–	2,614	85	–	–	–
Agency services		–	–	17	200	350	200	89	1,000	1,250	1,625
Transfers recognised - operational		17,477	22,445	32,257	36,673	29,316	36,673	43,750	40,181	43,928	44,452
Other revenue	2	883	97	353	1,664	4,859	1,664	1,560	2,662	2,781	3,169
Gains on disposal of PPE		(3,590)	–	89	–	–	–	89	50	50	52
Total Revenue (excluding capital transfers and contributions)		15,970	24,152	34,012	42,962	35,830	42,962	46,400	46,553	52,043	56,410
Expenditure By Type	-										
Employee related costs	2	7,366	10,469	12,626	16,514	17,060	16,514	13,718	21,418	23,309	25,929
Remuneration of councillors		4,017	5,121	5,704	6,182	6,630	6,182	6,090	6,962	7,380	7,749
Debt impairment	3	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment	2	1,306	1,636	1,821	1,770	1,680	1,770	2,292	1,716	1,888	2,076
Finance charges		29	74	70	80	70	80	62	100	125	160
Bulk purchases	2	–	–	100	1,200	1,200	1,200	467	–	–	–
Other materials	8	–	–	–	–	–	–	–	–	–	–
Contracted services		400	736	1,153	1,165	1,165	1,165	1,228	1,700	1,963	2,044
Transfers and grants		1,430	2,831	3,365	3,939	3,628	3,939	3,569	2,899	2,887	3,051
Other expenditure	4, 5	3,675	5,276	6,622	8,272	8,140	8,272	7,500	11,745	16,340	16,182
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Expenditure		18,222	26,143	31,462	39,122	39,574	39,122	34,926	46,540	53,891	57,191
Surplus/(Deficit)		(2,252)	(1,992)	2,551	3,839	(3,744)	3,839	11,473	13	(1,848)	(781)
Transfers recognised - capital		5,648	2,321	11,830	13,452	16,385	13,452	14,178	–	–	–
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)

LIM474 Fetakgomo - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure - Vote Multi-year expenditure *to be appropriated*	2										
Vote8 - Infrastructure		–	–	–	6,201	9,324	9,324	–	11,121	14,194	12,435
Vote9 - Socio-Economic		–	–	–	6,850	7,851	7,851	–	4,554	5,170	8,000
Vote10 - Local Economic Development		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	–	–	–	13,051	17,175	17,175	–	15,675	19,364	20,435
Single-year expenditure *to be appropriated*	2										
Vote7 - Water Services		–	–	–	–	–	–	–	–	–	–
Vote8 - Infrastructure		–	–	–	–	–	–	–	–	–	–
Vote9 - Socio-Economic		–	–	–	–	–	–	–	–	–	–
Vote10 - Local Economic Development		–	–	–	–	–	–	–	–	–	–
Vote11 - Housing		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Vote		–	–	–	13,051	17,175	17,175	–	15,675	19,364	20,435
Capital Expenditure - Standard											
Governance and administration		–	–	–	5,700	6,682	6,682	–	–	–	4,350
Executive and council		–	–	–	–	–	–	–	–	–	–
Budget and treasury office		–	–	–	–	–	–	–	–	–	–
Corporate services		–	–	–	5,700	6,682	6,682	–	–	–	4,350
Community and public safety		–	–	–	7,351	7,851	7,851	–	13,254	5,170	8,000
Community and social services		–	–	–	601	601	601	–	13,254	5,170	4,000
Sport and recreation		–	–	–	6,750	7,250	7,250	–	–	–	4,000
Public safety		–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	2,642	2,642	–	2,421	14,194	8,085
Planning and development		–	–	–	–	2,642	2,642	–	2,421	14,194	8,085
Total Capital Expenditure - Standard	3	–	–	–	13,051	17,175	17,175	–	15,675	19,364	20,435
Funded by:											
National Government					12,811	16,295	16,295		14,556	17,000	19,000
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	–	–	–	12,811	16,295	16,295	–	14,556	17,000	19,000
Public contributions & donations	5										
Borrowing	6										
Internally generated funds					240	881	881		1,119	2,364	1,435
Total Capital Funding	7	–	–	–	13,051	17,175	17,175	–	15,675	19,364	20,435

LIM474 Fetakgomo - Table A6 Budgeted Financial Position

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS											
Current assets											
Cash		11,228	10,423		–	–	–	–	5,864	3,425	5,362
Call investment deposits	1	4,622	5,087	10,859	1,323	2,400	–	–	–	–	–
Consumer debtors	1	–	–	–	–	–	–	–	–	–	–
Other debtors		290	879	3,161	–	–	–	–	1,029	1,257	1,787
Current portion of long-term receivables		–	–	–	35	–	–	–	–	–	–
Inventory	2	–	–	184	128	78	–	–	90	99	79
Total current assets		16,140	16,390	14,204	1,486	2,478	–	–	6,983	4,781	7,228
Non current assets											
Property, plant and equipment	3	28,619	31,161	41,854	56,026	60,150	–	–	62,150	76,150	90,650
Total non current assets		28,619	31,161	41,854	56,026	60,150	–	–	62,150	76,150	90,650
TOTAL ASSETS		44,759	47,551	56,058	57,512	62,628	–	–	69,133	80,931	97,878
LIABILITIES											
Current liabilities	-										
Borrowing	4	82	96	–	125	56	–	–	–	–	–
Trade and other payables	4	2,908	6,983	11,771	1,022	500	–	–	420	321	485
Provisions		–	–	–	–	–	–	–	–	–	–
Total current liabilities		2,990	7,079	11,771	1,147	556	–	–	420	321	485
Non current liabilities											
Borrowing		225	96	73	251	781	–	–	–	–	–
Provisions		–	–	–	–	–	–	–	–	–	–
Total non current liabilities		225	96	73	251	781	–	–	–	–	–
TOTAL LIABILITIES		3,215	7,175	11,844	1,398	1,337	–	–	420	321	485
NET ASSETS	5	41,544	40,376	44,214	56,114	61,292	–	–	68,713	80,610	97,393
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		1,405	40,376	44,214	253	61,292	–	–	68,713	80,610	97,393
Reserves	4	40,139	–	–	55,861	–	–	–	–	–	–
Minorities' interests		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	41,544	40,376	44,214	56,114	61,292	–	–	68,713	80,610	97,393

LIM474 Fetakgomo - Table A7 Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other			390	450	167	5,575			4,463	5,449	7,744
Government - operating	1		22,445	29,408	38,813	36,980			40,181	43,928	44,452
Government - capital	1		2,321	11,270	12,811	12,811			14,551	17,000	18,900
Interest			1,317	718	850	700			760	800	
Dividends											
Payments											
Suppliers and employees			(22,935)	(29,396)	(40,244)	(39,612)			(42,583)	(49,405)	(52,351)
Finance charges			(42)	(28)	(50)	(80)			(82)	(104)	(150)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		–	3,496	12,422	12,347	16,373	–	–	17,290	17,668	18,595
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			–	98					60		
Decrease (Increase) in non-current debtors											
Decrease (increase) other non-current receivables											
Decrease (increase) in non-current investments											
Payments											
Capital assets			(4,218)	(12,105)	(12,590)	(15,458)			(12,189)	(20,000)	(16,550)
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	(4,218)	(12,006)	(12,590)	(15,458)	–	–	(12,129)	(20,000)	(16,550)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		–	(82)	(96)	–	(107)	–	–	(107)	(107)	(108)
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	(82)	(96)	–	(107)	–	–	(107)	(107)	(108)
NET INCREASE/ (DECREASE) IN CASH HELD		–	(805)	319	(243)	809	–	–	5,055	(2,439)	1,937
Cash/cash equivalents at the year begin:	2	10,423	10,423	9,618	–	–		–	809	5,864	3,425
Cash/cash equivalents at the year end:	2	10,423	9,618	9,938	(243)	809	–	–	5,864	3,425	5,362

LIM474 Fetakgomo - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available											
Cash/cash equivalents at the year end	1	10,423	9,618	9,938	(243)	809	–	–	5,864	3,425	5,362
Other current investments > 90 days		5,427	5,892	921	1,566	1,591	–	–	0	(0)	(0)
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		15,850	15,510	10,859	1,323	2,400	–	–	5,864	3,425	5,362
Application of cash and investments											
Unspent conditional transfers		2,179	4,589	7,790	1,022	500	–	–	–	–	–
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	2,618	6,104	8,610	1,022	500	–	–	(609)	(936)	(1,302)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		4,798	10,693	16,400	2,044	1,000	–	–	(609)	(936)	(1,302)
Surplus(shortfall)		11,052	4,818	(5,541)	(721)	1,400	–	–	6,473	4,361	6,664

LIM474 Fetakgomo - Table A9 Asset Management

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CAPITAL EXPENDITURE										
Total New Assets	1	–	–	–	17,175	1,473	6,750	13,634	9,990	16,350
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	9,324	163	–	380	4,820	8,000
Infrastructure		–	–	–	*9,324*	*163*	–	*380*	*4,820*	*8,000*
Community		–	–	–	7,851	1,310	6,750	13,254	5,170	8,350
Total Renewal of Existing Assets	2	–	–	–	–	–	–	2,041	9,374	4,085
Infrastructure - Other		–	–	–	–	–	–	2,041	9,374	85
Infrastructure	-	–	–	–	–	–	–	*2,041*	*9,374*	*85*
Community	-	–	–	–	–	–	–	–	–	4,000
Infrastructure - Other		–	–	–	9,324	163	–	2,421	14,194	8,085
Infrastructure		–	–	–	*9,324*	*163*	–	*2,421*	*14,194*	*8,085*
Community		–	–	–	7,851	1,310	6,750	13,254	5,170	12,350
TOTAL CAPITAL EXPENDITURE - Asset class	2	–	–	–	17,175	1,473	6,750	15,675	19,364	20,435
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	–	–	–	–	–	–	–	–	–
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		1,306	1,636	1,821	1,770	1,680	1,770	1,716	1,888	2,076
Repairs and Maintenance by Asset Class	3	–	–	–	–	–	–	–	–	–
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		1,306	1,636	1,821	1,770	1,680	1,770	1,716	1,888	2,076
% of capital exp on renewal of assets		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*15.0%*	*93.8%*	*25.0%*
Renewal of Existing Assets as % of deprecn"		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*118.9%*	*496.6%*	*196.7%*
R&M as a % of PPE		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*
Renewal and R&M as a % of PPE		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*

LIM474 Fetakgomo - Table A10 Basic service delivery measurement

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)										
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)		560	500	800	1,200	1,200		1,400	1,650	1,800
Refuse (removed once a week)										
Total cost of FBS provided (minimum social package)		560	500	800	1,200	1,200	–	1,400	1,650	1,800
Highest level of free service provided										
Property rates (R'000 value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)		2	2	2	3	3		3	4	4
Refuse (average litres per week)										
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation										
Electricity/other energy										
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of free services provided (total social package)		–	–	–	–	–	–	–	–	–

Supporting Documents

LIM474 Fetakgomo - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
REVENUE ITEMS:											
Property rates	6										
Total Property Rates									600	800	3,000
less Revenue Foregone											
Net Property Rates		–	–	–	–	–	–	–	600	800	3,000
Service charges - refuse revenue	6										
Total refuse removal revenue		–	–	58	700	300	700	–	800	1,900	2,700
Total landfill revenue		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone		–	–	–	–	–	–	–	–	–	–
Net Service charges - refuse revenue		–	–	58	700	300	700	–	800	1,900	2,700
Other Revenue by source											
Fuel levy		–	–	–	–	–	–	–	–	–	–
Other revenue	3	883	97	353	1,664	4,859	1,664	1,560	2,662	2,781	3,169
Total 'Other' Revenue	1	883	97	353	1,664	4,859	1,664	1,560	2,662	2,781	3,169
EXPENDITURE ITEMS:											
Employee related costs											
Salaries and Wages	2	4,983	7,702	9,296	10,450	9,648	10,450	8,750	11,691	12,620	14,240
Contributions to UIF, pensions, medical aid		1,093	1,165	1,829	3,964	4,189	3,964	2,781	5,044	5,494	6,212
Travel, motor car, accom; & other allowances		1,257	1,575	1,476	1,922	2,885	1,922	2,061	4,017	4,466	4,721
Housing benefits and allowances		12	13	11	122	298	122	115	311	364	382
Overtime		22	12	14	55	40	55	11	55	65	75
Performance bonus		–	–	–	–	–	–	–	300	300	300
sub-total	5	7,366	10,469	12,626	16,514	17,060	16,514	13,718	21,418	23,309	25,929
Less: Employees costs capitalised to PPE		–	–	–	–	–	–	–	–	–	–
Total Employee related costs	1	7,366	10,469	12,626	16,514	17,060	16,514	13,718	21,418	23,309	25,929
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		1,306	1,636	1,821	1,770	1,680	1,770	2,292	1,716	1,888	2,076
Total Depreciation & asset impairment	1	1,306	1,636	1,821	1,770	1,680	1,770	2,292	1,716	1,888	2,076
Bulk purchases											
Electricity Bulk Purchases		–	–	100	1,200	1,200	1,200	467	–	–	–
Total bulk purchases	1	–	–	100	1,200	1,200	1,200	467	–	–	–
Contracted services											
List services provided by contract		400	736	1,153	1,165	1,165	1,165	1,228	1,700	1,963	2,044
sub-total	1	400	736	1,153	1,165	1,165	1,165	1,228	1,700	1,963	2,044
Allocations to organs of state:											
Total contracted services		400	736	1,153	1,165	1,165	1,165	1,228	1,700	1,963	2,044
Other Expenditure By Type	-										
Consultant fees		68	48	218	250	250	250	209	150	250	25
Audit fees		–	–	–	–	–	–	–	–	–	–
General expenses	3	3,607	5,228	6,404	8,022	7,890	8,022	7,291	11,595	16,090	16,157
Total 'Other' Expenditure	1	3,675	5,276	6,622	8,272	8,140	8,272	7,500	11,745	16,340	16,182

LIM474 Fetakgomo - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R thousand	Ref 1	Vote1-Corporate Services	Vote2-Municipal Manager	Vote3-Budget & Treasury Office	Vote4-Community Service	Vote5-Technical services	Vote6-Development Planning	Total
Revenue By Source								
Property rates				600				600
Property rates - penalties & collection charges								–
Service charges - electricity revenue								–
Service charges - water revenue								–
Service charges - sanitation revenue								–
Service charges - refuse revenue					800			800
Service charges - other								–
Rental of facilities and equipment		300			–			300
Interest earned - external investments		800						800
Interest earned - outstanding debtors					60			60
Dividends received								–
Fines					100			100
Licences and permits								–
Agency services					1,000			1,000
Other revenue		212		2,500				2,712
Transfers recognised - operational		20,952	1,862	6,849	1,879	4,100	4,539	40,181
Gains on disposal of PPE								–
Total Revenue (excluding capital transfers and contributions)		22,264	1,862	9,949	3,839	4,100	4,539	46,553
Expenditure By Type	-							
Employee related costs		6,728	1,579	4,945	2,852	2,536	2,657	21,297
Remuneration of councillors		6,962						6,962
Debt impairment								–
Depreciation & asset impairment		1,717						1,717
Finance charges								–
Bulk purchases								–
Other materials								–
Contracted services		1,700						1,700
Transfers and grants								–
Other expenditure		5,569	600	3,320	2,076	1,723	1,577	14,865
Loss on disposal of PPE								–
Total Expenditure		22,675	2,179	8,265	4,928	4,259	4,234	46,540
Surplus/(Deficit)		(411)	(318)	1,684	(1,088)	(159)	305	13
Transfers recognised - capital								–
Contributions recognised - capital								–
Contributed assets								–
Surplus/(Deficit) after capital transfers & contributions		(411)	(318)	1,684	(1,088)	(159)	305	13

LIM474 Fetakgomo - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS											
<u>Call investment deposits</u>											
Call deposits < 90 days		–	–	–	–	–	–	–	–	–	–
Other current investments > 90 days		4,622	5,087	10,859	1,323	2,400	–	–	–	–	–
Total Call investment deposits	2	4,622	5,087	10,859	1,323	2,400	–	–	–	–	–
<u>Debt impairment provision</u>											
Contributions to the provision		–	–	–	–	–	–	–	1,716	2,025	3,500
Bad debts written off		–	–	–	–	–	–	–	–	–	–
Balance at end of year		–	–	–	–	–	–	–	1,716	2,025	3,500
<u>Property, plant and equipment (PPE)</u>											
PPE at cost/valuation (excl. finance leases)		31,318	35,536	41,688	56,026	60,150			67,150	81,150	97,150
Leases recognised as PPE	3	–	–	55	–	–	–	–	–	–	–
<u>Less: Accumulated depreciation</u>		2,699	4,375	(111)					5,000	5,000	6,500
Total Property, plant and equipment (PPE)	2	28,619	31,161	41,854	56,026	60,150	–	–	62,150	76,150	90,650
LIABILITIES											
<u>Current liabilities - Borrowing</u>											
Current portion of long-term liabilities		82	96		125	56	–	–	–	–	–
Total Current liabilities - Borrowing		82	96	–	125	56	–	–	–	–	–
<u>Trade and other payables</u>											
Trade and other creditors		729	2,394	3,980	–	–	–		420	321	485
Unspent conditional transfers		2,179	4,589	7,790	1,022	500	–	–	–	–	–
Total Trade and other payables	2	2,908	6,983	11,771	1,022	500	–	–	420	321	485
<u>Non current liabilities - Borrowing</u>											
Borrowing	4	–	–	–	251	781	–	–	–	–	–
Finance leases (including PPP asset element)		225	96	73	–	–	–	–	–	–	–
Total Non current liabilities - Borrowing		225	96	73	251	781	–	–	–	–	–
CHANGES IN NET ASSETS											
<u>Accumulated Surplus/(Deficit)</u>											
Accumulated Surplus/(Deficit) - opening balance			35,343	43,992							
Restated balance		–	35,343	43,992	–	–	–	–	–	–	–
Surplus/(Deficit)		3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)
Accumulated Surplus/(Deficit)	1	3,396	35,672	58,374	17,291	12,641	17,291	25,651	13	(1,848)	(781)
<u>Reserves</u>	-										
Capital replacement		2,700		–	–	–	–		–	–	–
Government grant		27,252		–	55,861	–	–				
Donations and public contributions		10,187		–	–	–	–		–	–	–
Total Reserves	2	40,139	–	–	55,861	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	43,535	35,672	58,374	73,152	12,641	17,291	25,651	13	(1,848)	(781)

LIM474 Fetakgomo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Property rates									600	800	3,000
Refuse removal					58	700	300	300	800	1,900	2,700
Grants and transfers-operational			17,477	22,445	32,257	36,673	29,316	29,316	40,181	43,928	44,452
Rental of facilities			83	208	152	301	271	271	299	308	323
Other revenue			2,944	2,477					3,672	3,857	4,310
Interest			1,114	1,317	728	700	700	700			
Fines			–	8	100	25	100				
Agency fees			–	17	200	350	200	89	1,000	1,250	1,625
Total Revenue (excluding capital transfers and contributions)		1	21,618	26,472	33,495	38,749	30,886	30,675	46,553	52,043	56,411

LIM474 Fetakgomo - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Land acquisition and for infrastructural investment	Spatial rationale								4,882	5,160	5,202
Strengthen institutional efficiency and governance to ensure effective service delivery	Municipal transportation and organizational development		23,836	27,367	21,279	19,966	21,337		22,264	26,413	24,761
Service delivery and infrastructure investment	Service delivery and infrastructure investment					9,866	9,866		4,259	7,908	11,298
An environment that would stimulate economic growth and development	Local Economic Development			–	6,156	4,003	4,003		5,009	3,600	4,002
Improve functionality of governance systems	Good governance and public participation				2,240	1,730	1,730		1,862	2,045	2,071
To maximally harness opportunities for revenue generation	Financial viability				5,161	7,785	7,785		8,265	8,766	9,857
		1	23,836	27,367	34,836	43,350	44,721	–	46,541	53,892	57,191

LIM474 Fetakgomo - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Basic services	Provide infrastructure	A		3,403	5,273	7,111	7,251	10,393		15,675	19,364	16,435
Institutional development	Build capacity	B		2,400	4,000	5,940	5,800	6,782				4,000
			1	5,803	9,273	13,051	13,051	17,175	–	15,675	19,364	20,435

LIM474 Fetakgomo - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Borrowing Management											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.5%	0.2%	0.1%	0.4%	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.2%	0.6%	0.5%	0.2%	0.4%	0.2%	0.2%	0.4%	0.4%	0.5%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	7.7%	17.8%	26.8%	2.5%	2.2%	0.0%	0.0%	0.6%	0.4%	0.5%
Gearing	Long Term Borrowing/ Funds & Reserves	0.6%	0.0%	0.0%	0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	5.4	2.3	1.2	1.3	4.5	–	–	16.6	14.9	14.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	5.4	2.3	1.2	1.3	4.5	–	–	16.6	14.9	14.9
Liquidity Ratio	Monetary Assets/Current Liabilities	5.3	2.2	0.9	1.2	4.3	–	–	14.0	10.7	11.1
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	100.0%	48.0%	48.0%	48.0%	48.0%	0.0%	81.7%	76.2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	1.8%	3.6%	9.3%	0.1%	0.0%	0.0%	0.0%	2.2%	2.4%	3.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Funding of Provisions											
Provisions not funded - %	Unfunded Provns./Total Provisions										
Other Indicators											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	46.1%	43.3%	37.1%	38.4%	47.6%	38.4%	29.6%	46.0%	44.8%	46.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	77.5%	0.0%		60.8%	58.8%	59.4%

Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8.4%	7.1%	5.6%	4.3%	4.9%	4.3%	5.1%	3.9%	3.9%	4.0%
<u>IDP regulation financial viability indicators</u>	–										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	(1.1)	2.1	2.1	7.8	7.8	7.8	3.1	7.0	75.1	110.7
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	347.9%	423.0%	1502.4%	3.5%	0.0%	0.0%	0.0%	60.5%	41.8%	29.7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	9.4	6.0	5.2	(0.1)	0.3	–	–	2.1	1.2	1.7

LIM474 FetakgomoSupporting Table SA10 Funding measurement

Description	MFMA section	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Funding measures	–	–										
Cash/cash equivalents at the year end - R'000	18(1)b	1	10,423	9,618	9,938	(243)	809	–	–	5,864	3,425	5,362
Cash + investments at the yr end less applications - R'000	18(1)b	2	11,052	4,818	(5,541)	(721)	1,400	–	–	6,473	4,361	6,664
Cash year end/monthly employee/supplier payments	18(1)b	3	9.4	6.0	5.2	(0.1)	0.3	–	–	2.1	1.2	1.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	3,396	329	14,381	17,291	12,641	17,291	25,651	13	(1,848)	(781)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	1094.0%	(63.1%)	127.3%	(106.0%)	94.0%	86.9%	105.1%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	39.8%	14.0%	(53.0%)	41.6%	(56.7%)	(172%)	69.1%	73.9%	67.5%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%		1479.1%	96.5%	105.1%	0.0%	0.0%	77.8%	103.3%	81.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	203.1%	259.5%	(98.9%)	(100.0%)	0.0%	0.0%	0.0%	22.2%	42.2%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	#NAME?	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	56.1%	59.8%	21.1%	0.0%

LIM474 Fetakgomo - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
RECEIPTS:	1, 2									
–										
Operating Transfers and Grants										
National Government:		17,191	21,672	31,710	35,203	28,415	35,203	39,626	43,322	43,847
Equitable share		15,946	20,291	29,912	33,103	26,080	33,103	37,236	40,907	41,420
Finance Management		500	480	968	1,250	1,250	1,250	1,500	1,500	1,500
Municipal Systems Improvement		734	848	726	750	969	750	790	800	800
LGSETA GRANT		11	53	104	100	116	100	100	115	127
Provincial Government:		–	491	25	300	300	300	–	–	–
Housing	4	–	491	25	300	300	300	–	–	–
District Municipality:		286	282	522	1,170	600	1,170	–	–	–
SEKHUKHUNE WARD COMMITTEE		286	282	522	1,170	600	1,170	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]		–	–	–	–	–	–	–	–	–
Total Operating Transfers and Grants	5	17,477	22,445	32,257	36,673	29,316	36,673	39,626	43,322	43,847
Capital Transfers and Grants										
National Government:		5,648	2,321	11,790	13,452	16,385	13,452	14,555	17,000	19,000
Municipal Infrastructure (MIG)		5,648	2,321	11,790	13,452	16,385	13,452	14,555	17,000	19,000
Provincial Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert description]		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	5,648	2,321	11,790	13,452	16,385	13,452	14,555	17,000	19,000
TOTAL RECEIPTS OF TRANSFERS & GRANTS		23,125	24,766	44,047	50,125	45,700	50,125	54,181	60,322	62,847

LIM474 Fetakgomo - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
EXPENDITURE:	1									
_										
Operating expenditure of Transfers and Grants										
National Government:		971	2,404	2,599	2,489	2,732	2,489	3,790	4,015	4,227
Equitable share		406	563	709	–	–	–	1,400	1,600	1,800
Finance Management		547	465	925	1,250	1,273	1,250	1,500	1,500	1,500
Municipal Systems Improvement		18	1,376	670	750	1,009	750	790	800	800
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
LGSETA GRANT		–	–	295	489	449	489	100	115	127
Provincial Government:		63	52	25	300	300	300	–	–	–
		–	–	–	–	–	–	–	–	–
Housing		63	52	25	300	300	300	–	–	–
		–	–	–	–	–	–	–	–	–
0		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
SEKHUKHUNE WARD COMMITTEE		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		1,034	2,456	2,624	2,789	3,032	2,789	3,790	4,015	4,227
Capital expenditure of Transfers and Grants										
National Government:		–	–	–	–	–	–	14,660	18,734	20,000
Municipal Infrastructure (MIG)		–	–	–	–	–	–	14,660	18,734	20,000
Provincial Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert description]		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		–	–	–	–	–	–	14,660	18,734	20,000
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		1,034	2,456	2,624	2,789	3,032	2,789	18,450	22,749	24,227

LIM474 Fetakgomo - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	1	A	B	C	D	E	F	G	H	I
_ Councillors (Political Office Bearers plus Other)										
Salary		–	–	–	3,396	4,294	4,294	4,508	4,779	5,018
Pension Contributions		–	–	–	566	974	974	1,022	1,084	1,138
Medical Aid Contributions		–	–	–	566	–	–	–	–	–
Motor vehicle allowance		–	–	–		1,363	1,363	1,431	1,517	1,593
Cell phone allowance		–	–	–	1,132	–	–	–	–	–
Sub Total - Councillors		–	–	–	5,660	6,630	6,630	6,962	7,380	7,749
% increase	4		–	–	–	17.1%	–	5.0%	6.0%	5.0%
Senior Managers of the Municipality	2									
Salary		–	–	–	1,943	1,943	1,943	3,120	4,057	4,466
Pension Contributions		–	–	–	178	178	178	123	139	139
Medical Aid Contributions		–	–	–	152	152	152	26	26	26
Motor vehicle allowance		–	–	–	804	804	804	423	482	482
Cell phone allowance		–	–	–	60	60	60	43	52	52
Housing allowance		–	–	–				–	–	–
Performance Bonus		–	–	–	162	162	162	–	–	–
Other benefits or allowances		–	–	–		264	264	311	337	347
In-kind benefits		–	–	–		–	–	–	–	–
Sub Total - Senior Managers of Municipality		–	–	–	3,299	3,563	3,563	4,046	5,092	5,512
% increase	4		–	–	–	8.0%	–	13.5%	25.9%	8.2%
Other Municipal Staff										
Basic Salaries and Wages		–	–	–	14,468	14,468	14,468	13,543	14,538	16,215
Pension Contributions		–	–	–	2,079	2,079	2,079	2,332	2,624	2,985
Medical Aid Contributions		–	–	–	1,205	1,205	1,205	1,350	1,455	1,684
Motor vehicle allowance		–	–	–	1,412	1,412	1,412	2,890	3,207	3,405
Cell phone allowance		–	–	–	372	372	372	168	192	203
Housing allowance		–	–	–	122	122	122	290	335	353
Overtime		–	–	–	55	55	55	–	–	–
Performance Bonus		–	–	–	320	320	320	–	–	–
Other benefits or allowances		–	–	–	710	710	710	725	763	816
Sub Total - Other Municipal Staff		–	–	–	20,743	20,743	20,743	21,297	23,115	25,661
% increase	4		–	–	–	–	–	2.7%	8.5%	11.0%
Total Parent Municipality		–	–	–	29,702	30,937	30,937	32,305	35,587	38,921
			–	–	–	4.2%	–	4.4%	10.2%	9.4%
TOTAL SALARY, ALLOWANCES & BENEFITS		–	–	–	29,702	30,937	30,937	32,305	35,587	38,921
% increase	4		–	–	–	4.2%	–	4.4%	10.2%	9.4%
TOTAL MANAGERS AND STAFF	5	–	–	–	24,042	24,306	24,306	25,343	28,207	31,173

LIM474 Fetakgomo - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No. 10	Salary	Contrib. 1.	Allowances	Performance Bonuses	In-kind benefits 2.	Total Package 3.
Councillors	4							
Speaker	5		625,218	5,169	17,952			648,339
Chief Whip			568,478	1,914	17,952			588,344
Executive Mayor			741,572	6,135	17,952			765,660
Deputy Executive Mayor								–
Executive Committee			313,040	2,798	11,196			327,034
Total for all other councillors			4,373,874	34,829	223,920			4,632,623
Total Councillors	9	–	6,622,182	50,846	288,972			6,962,000
Senior Managers of the Municipality	6							
Municipal Manager (MM)			814,574	6,558	9,600	80,000		910,732
Chief Finance Officer			714,465	5,570	8,600	80,000		808,635
Strategic Manager Corporate services			618,060	5,785	8,400	80,000		712,245
Strategic Manager Technical services			618,060	5,785	8,400	80,000		712,245
Strategic Manager Development Planning			618,060	5,785	8,400	80,000		712,245
Deputy City Manager - Corporate & Human Resources			–	–	–	–		–
List of each offical with packages >= senior manager								
Head: Internal Audit & Performance Management			–	–	–	–		–
Head: Geographical Information & Policy			–	–	–	–		–
Head Office of Intergovernmental & Governance Relations			–	–	–	–		–
Total Senior Managers of the Municipality	9	–	3,383,219	29,483	43,400	400,000	–	4 046 000
A Heading for Each Entity	7, 8							
List each member of board by designation								
Chief Executive Officer (CEO)			–	–	–	–		– –
Total for municipal entities	9	–	–	–	–	–	–	–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		–	10,005,401	80,329	332,372	400,000	–	10,818,102

LIM474 Fetakgomo - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2009/10			Current Year 2010/11			Budget Year 2011/12		
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)										
Board Members of municipal entities	3									
Municipal employees	4									
Municipal Manager and Senior Managers	2	4		4	4		4	5		5
Other Managers	6	10		10	11	9	2	12	10	2
Professionals		*10*	*10*	–	*10*	*10*	–	*10*	*9*	–
Finance		8	8		8	8	–	8	8	–
Spatial/town planning		1	1		1	1	–	1	–	–
Information Technology		1	1		1	1		1	1	–
Other		14	14	–	27	27		30	30	–
Technicians		*1*	*1*	–	*1*	*1*	–	*1*	*1*	–
Electricity		1	1		1	1		1	1	
Water										
Other		2	2		3	3		3	3	
TOTAL PERSONNEL NUMBERS		41	27	14	56	50	6	61	53	7
% increase			(34.1%)	(48.1%)	300.0%	257.1%	(57.1%)	916.7%	(13.1%)	(86.8%)
Total municipal employees headcount	5									
Finance personnel headcount	7									
Human Resources personnel headcount	7									

LIM474 Fetakgomo - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source	–															
Property rates		50	50	50	50	50	50	50	50	50	50	50	50	600	800	3,000
Service charges - refuse revenue		46	67	67	68	67	67	67	58	67	66	66	96	800	1,900	2,700
Rental of facilities and equipment		4	10	10	2	16	12	12	14	13	20	12	175	299	308	323
Interest earned - external investments		52	39	76	58	119	12	13	13	162	29	74	153	800	850	895
Interest earned - outstanding debtors		–	–	–	–	–	–	–	–	–	–	–	60	60	66	73
Dividends received		5	5	5	5	5	5	5	5	5	5	5	(55)	–	–	–
Fines		–	–	–	–	–	–	–	–	–	–	–	100	100	110	121
Licences and permits		–	54	(54)	–	–	–	7	17	20	15	11	(70)	–	–	–
Agency services		–	–	89	–	–	–	–	–	–	–	–	911	1,000	1,250	1,625
Transfers recognised - operational		15,307	131	(1,129)	145	11,409	4,048	1,040	4,963	6,785	198	537	(3,252)	40,181	43,928	44,452
Other revenue		8	17	19	1,466	12	14	13	(113)	9	10	8	1,201	2,662	2,781	3,169
Gains on disposal of PPE		–	–	–	–	–	–	–	124	–	–	–	(74)	50	50	52
Total Revenue (excluding capital transfers and contributions)		15,472	372	(867)	1,794	11,677	4,208	1,206	5,131	7,110	392	763	(704)	46,553	52,043	56,410
Expenditure By Type	–															
Employee related costs		1,810	1,702	1,986	1,723	677	1,125	1,142	1,137	1,209	1,313	1,309	6,285	21,418	23,309	25,929
Remuneration of councillors		623	628	621	601	154	430	429	683	459	790	467	1,077	6,962	7,380	7,749
Depreciation & asset impairment		–	–	–	618	–	–	–	618	–	618	–	(138)	1,716	1,888	2,076
Finance charges		3	2	3	3	3	3	(0)	3	3	3	3	69	100	125	160
Bulk purchases		81	79	80	78	149	–	–	–	–	–	–	(467)	–	–	–
Contracted services		86	86	96	27	227	94	18	289	28	56	(3)	696	1,700	1,963	2,044
Transfers and grants		515	515	515	515	515	515	515	515	515	515	515	(2,765)	2,899	2,887	3,051
Other expenditure		890	608	900	819	1,129	1,129	1,278	851	1,238	890	890	1,122	11,745	16,340	16,182
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		4,008	3,620	4,201	4,385	2,855	3,297	3,382	4,097	3,452	4,186	3,180	5,878	46,540	53,891	57,191
Surplus/(Deficit)		11,464	(3,248)	(5,068)	(2,591)	8,822	911	(2,176)	1,033	3,658	(3,794)	(2,417)	(6,582)	13	(1,848)	(781)
Transfers recognised - capital		–	1,342	1,399	1,331	1,184	1,584	–	–	915	428	2,951	(11,134)	–	–	–
Surplus/(Deficit) after capital transfers & contributions		11,464	(1,906)	(3,669)	(1,260)	10,006	2,495	(2,176)	1,033	4,573	(3,365)	534	(17,716)	13	(1,848)	(781)
Surplus/(Deficit)	1	11,464	(1,906)	(3,669)	(1,260)	10,006	2,495	(2,176)	1,033	4,573	(3,365)	534	(17,716)	13	(1,848)	(781)

LIM474 Fetakgomo - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	–															
Vote1-Corporate Services		8,459	–	–	–	–	2,795	–	–	1,599	–		9,411	22,264	24,413	24,761
Vote2-Municipal Manager		789	–	–	–	–	457	–	–	–	–		616	1,862	2,045	2,071
Vote3-Budget & Treasury Office		3,541	–	1,250	–	–	996	–	798	1,059	–		2,305	9,949	10,737	13,405
Vote4-Community Service		1,980	–	–	–	–	865	–	–	–			994	3,839	5,362	6,575
Vote5-Technical services		1,874	–	–	–	–	1,050	–	–	–	–	–	1,177	4,100	4,500	4,549
Vote6-Development Planning		1,986	–	–	–	–	990	–	469	–	–	–	1,094	4,539	4,987	5,049
Total Revenue by Vote		18,629	–	1,250	–	–	7,153	–	1,267	2,658	–	–	15,596	46,553	52,043	56,410
Expenditure by Vote to be appropriated	–															
Vote1-Corporate Services		1,890	1,560	1,201	2,599	1,900	1,895	2,010	1,357	3,013	1,810	1,982	1,459	22,675	24,610	26,344
Vote2-Municipal Manager		109	121	399	266	153	190	102	105	210	206	150	170	2,179	2,518	2,985
Vote3-Budget & Treasury Office		469	420	798	987	400	989	759	1,457	490	646	489	362	8,265	8,766	9,857
Vote4-Community Service		257	360	459	259	869	789	499	350	250	199	357	281	4,928	6,123	7,860
Vote5-Technical services		420	326	325	356	346	206	469	258	475	457	250	372	4,259	4,908	5,298
Vote6-Development Planning		325	469	256	457	100	325	290	489	126	587	326	485	4,234	6,967	4,848
Total Expenditure by Vote		3,470	3,255	3,437	4,923	3,768	4,393	4,128	4,016	4,563	3,903	3,554	3,129	46,540	53,892	57,191
Surplus/(Deficit) before assoc.		15,159	(3,255)	(2,187)	(4,923)	(3,768)	2,760	(4,128)	(2,749)	(1,905)	(3,903)	(3,554)	12,467	13	(1,849)	(781)
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	15,159	(3,255)	(2,187)	(4,923)	(3,768)	2,760	(4,128)	(2,749)	(1,905)	(3,903)	(3,554)	12,467	13	(1,849)	(781)

LIM474 Fetakgomo - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	Octob er	Nove mber	Decembe r	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Revenue - Standard</u>	–															
Governance and administration		2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	3,848	34,075	37,194	40,237
Executive and council		155	155	155	155	155	155	155	155	155	155	155	155	1,862	2,045	2,071
Budget and treasury office		737	737	737	737	737	737	737	737	737	737	737	1,837	9,949	10,737	13,405
Corporate services		1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	22,264	24,413	24,761
Community and public safety		320	320	320	320	320	320	320	320	320	320	320	320	3,839	5,362	6,575
Community and social services		320	320	320	320	320	320	320	320	320	320	320	320	3,839	5,362	6,575
Economic and environmental services		720	720	720	720	720	720	720	720	720	720	720	720	8,639	9,487	9,598
Planning and development		720	720	720	720	720	720	720	720	720	720	720	720	8,639	9,487	9,598
Total Revenue - Standard		3,788	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	4,888	46,553	52,043	56,410
<u>Expenditure - Standard</u>	–															
Governance and administration		2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	4,283	33,119	35,894	39,186
Executive and council		173	173	173	173	173	173	173	173	173	173	173	278	2,179	2,518	2,985
Budget and treasury office		603	603	603	603	603	603	603	603	603	603	603	1,633	8,265	8,766	9,857
Corporate services		1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	2,373	22,675	24,610	26,344
Community and public safety		380	380	380	380	380	380	380	380	380	380	380	750	4,928	6,123	7,860
Community and social services		380	380	380	380	380	380	380	380	380	380	380	750	4,928	6,123	7,860
Economic and environmental services		765	765	765	765	765	765	765	765	765	765	765	78	8,493	11,875	10,146
Planning and development		765	765	765	765	765	765	765	765	765	765	765	78	8,493	11,875	10,146
Road transport		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard		3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	5,111	46,540	53,892	57,191
Surplus/(Deficit) before assoc.		22	22	22	22	22	22	22	22	22	22	22	(223)	13	(1,849)	(781)
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	22	22	22	22	22	22	22	22	22	22	22	(223)	13	(1,849)	(781)

LIM474 Fetakgomo - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Revenue - Standard</u>	–															
Governance and administration		2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	2,748	3,848	34,075	37,194	40,237
Executive and council		155	155	155	155	155	155	155	155	155	155	155	155	1,862	2,045	2,071
Budget and treasury office		737	737	737	737	737	737	737	737	737	737	737	1,837	9,949	10,737	13,405
Corporate services		1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	1,855	22,264	24,413	24,761
Community and public safety		320	320	320	320	320	320	320	320	320	320	320	320	3,839	5,362	6,575
Community and social services		320	320	320	320	320	320	320	320	320	320	320	320	3,839	5,362	6,575
Economic and environmental services		720	720	720	720	720	720	720	720	720	720	720	720	8,639	9,487	9,598
Planning and development		720	720	720	720	720	720	720	720	720	720	720	720	8,639	9,487	9,598
Total Revenue - Standard		3,788	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	3,788 4,983	4,888	46,553	52,043	56,410
<u>Expenditure - Standard</u>	–															
Governance and administration		2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	4,283	33,119	35,894	39,186
Executive and council		173	173	173	173	173	173	173	173	173	173	173	278	2,179	2,518	2,985
Budget and treasury office		603	603	603	603	603	603	603	603	603	603	603	1,633	8,265	8,766	9,857
Corporate services		1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	1,846	2,373	22,675	24,610	26,344
Community and public safety		380	380	380	380	380	380	380	380	380	380	380	750	4,928	6,123	7,860
Community and social services		380	380	380	380	380	380	380	380	380	380	380	750	4,928	6,123	7,860
Economic and environmental services		765	765	765	765	765	765	765	765	765	765	765	78	8,493	11,875	10,146
Planning and development		765	765	765	765	765	765	765	765	765	765	765	78	8,493	11,875	10,146
Total Expenditure - Standard		3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	3,766	5,111	46,540	53,892	57,191
Surplus/(Deficit) before assoc.		22	22	22	22	22	22	22	22	22	22	22	(223)	13	(1,849)	(781)
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	22	22	22	22	22	22	22	22	22	22	22	(223)	13	(1,849)	(781)

LIM474 Fetakgomo - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Expenditure - Standard	1															
Governance and administration		–	–	–	–	–	–	–	–	–	–	–	–	–	–	4,350
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Budget and treasury office		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Corporate services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	4,350
Community and public safety		1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	13,254	5,170	8,000
Community and social services		1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	1,105	13,254	5,170	4,000
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	4,000
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		202	202	202	202	202	202	202	202	202	202	202	202	2,421	14,194	8,085
Planning and development		202	202	202	202	202	202	202	202	202	202	202	202	2,421	14,194	8,085
Road transport		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Standard	2	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	15,675	19,364	20,435

LIM474 Fetakgomo - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash Receipts By Source													1		
Service charges - refuse revenue	67	67	67	67	67	67	67	67	67	67	67	67	800	1,900	2,700
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	25	25	25	25	25	25	25	25	25	25	25	25	299	308	323
Interest earned - external investments	67	67	67	67	67	67	67	67	67	67	67	67	800	850	895
Interest earned - outstanding debtors	5	5	5	5	5	5	5	5	5	5	5	5	60	66	73
Fines	8	8	8	8	8	8	8	8	8	8	8	8	100	110	121
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	83	83	83	83	83	83	83	83	83	83	83	83	1,000	1,250	1,625
Transfer receipts - operational	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	39,781	43,528	44,052
Other revenue	222	222	222	222	222	222	222	222	222	222	222	222	2,662	2,781	3,169
Cash Receipts by Source	3,792	3,792	3,792	3,792	3,792	3,792	3,792	3,792	3,792	3,792	3,792	3,792	45,503	50,793	52,958
Other Cash Flows by Source															
Transfer receipts - capital	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	17,000	400	400
Proceeds on disposal of PPE	4	4	4	4	4	4	4	4	4	4	4	4	50	50	52
Total Cash Receipts by Source	5,213	5,213	5,213	5,213	5,213	5,213	5,213	5,213	5,213	5,213	5,213	5,213	62,553	51,243	53,410
Cash Payments by Type															
Employee related costs	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	21,450	23,354	25,985
Remuneration of councillors	580	580	580	580	580	580	580	580	580	580	580	580	6,962	7,380	7,749
Interest paid	7	7	7	7	7	7	7	7	7	7	7	7	80	100	110
Contracted services	142	142	142	142	142	142	142	142	142	142	142	142	1,700	1,963	2,044
Grants and subsidies paid - other municipalities	242	242	242	242	242	242	242	242	242	242	242	242	2,899	2,887	3,051
General expenses	1,081	1,081	1,081	1,081	1,081	1,081	1,081	1,081	1,081	1,081	1,081	1,081	12,976	17,040	16,592
Cash Payments by Type	3,839	3,839	3,839	3,839	3,839	3,839	3,839	3,839	3,839	3,839	3,839	3,839	46,067	52,724	55,530
Other Cash Flows/Payments by Type															
Capital assets	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	15,675	–	4,000
Total Cash Payments by Type	5,145	5,145	5,145	5,145	5,145	5,145	5,145	5,145	5,145	5,145	5,145	5,145	61,742	52,724	59,530
NET INCREASE/(DECREASE) IN CASH HELD	68	68	68	68	68	68	68	68	68	68	68	68	811	(1,480)	(6,120)
Cash/cash equivalents at the month/year begin:		68	135	203	270	338	406	473	541	608	676	744	–	811	(669)
Cash/cash equivalents at the month/year end:	68	135	203	270	338	406	473	541	608	676	744	811	811	(669)	(6,789)

LIM474 Fetakgomo - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure on new assets by Asset Class/Sub-class										
– Infrastructure		–	–	–	–	2,642	2,642	2,421	14,194	8,085
Infrastructure - Road transport		–	–	–	–	1,652	1,652	–	–	–
Roads, Pavements & Bridges		–	–	–	–	1,652	1,652	–	–	–
Infrastructure - Electricity		–	–	–	–	990	990	2,421	14,194	8,085
Street Lighting		–	–	–	–	990	990	2,421	14,194	8,085
Community		–	–	–	7,211	7,711	7,711	4,499	4,820	8,000
Parks & gardens		–	–		1,450	1,450	1,450	–	–	–
Sportsfields& stadia		–	–	–	5,300	5,800	5,800	–	–	4,000
Swimming pools		–	–	–	–	–	–	–	–	–
Community halls		–	–	–	361	361	361	4,299	4,540	–
Libraries		–	–	–	–	–	–	–	–	4,000
Cemeteries		–	–	–	100	100	100	200	280	–
Other assets		–	–	–	5,840	6,822	6,822	8,755	350	4,350
Civic Land and Buildings		–	–	–	–			8,700	–	–
Other Buildings		–	–	–	5,700	6,682	6,682	–	–	–
Other Land		–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–
Other		–	–	–	140	140	140	55	350	4,350
Other *(list sub-class)*		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1	–	–	–	13,051	17,175	17,175	15,675	19,364	20,435

LIM474 Fetakgomo - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Repairs and maintenance expenditure by Asset Class/Sub-class										
–										
Infrastructure		–	–	–	25	25	25	240	264	290
Infrastructure - Electricity		–	–	–	20	20	20	40	44	48
Street Lighting		–	–	–	20	20	20	40	44	48
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	5	5	5	200	220	242
Waste Management		–	–	–	5	5	5	200	220	242
Other assets		–	–	–	430	430	430	464	449	885
General vehicles		–	–	–	110	110	110	–	–	400
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		–	–	–	20	20	20	150	120	140
Computers - hardware/equipment		–	–	–	100	100	100	100	100	100
Other Buildings		–	–	–	200	200	200	214	229	245
Total Repairs and Maintenance Expenditure	1	–	–	–	455	455	455	704	713	1,175
Specialised vehicles		–	–	–	10	10	10	–	–	100
Refuse		–	–	–	10	10	10	–	–	100
Ambulances		–	–	–	–	–	–	–	–	–

LIM474 Fetakgomo - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	Ref	2011/12 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Present value
Capital expenditure	1							
Vote1-Corporate Services		–	–	–				
Vote2-Municipal Manager		–	–	–				
Vote3-Budget & Treasury Office		–	–	–				
Vote4-Community Service		–	–	–				
Vote5-Technical services		–	–	–				
Vote6-Development Planning		–	–	–				
Vote7 - Water Services		–	–	–				
Vote8 - Infrastructure		11,121	14,194	12,435				
Vote9 - Socio-Economic		4,554	5,170	8,000				
Vote10 - Local Economic Development		–	–	–				
Vote11 - Housing		–	–	–				
Total Capital Expenditure		15,675	19,364	20,435	–	–	–	–
Total future revenue		–	–	–	–	–	–	–
Net Financial Implications		15,675	19,364	20,435	–	–	–	–

Municipal Vote/Capital project R thousand	Ref 5	Program/Project description	Prior year outcomes		2011/12 Medium Term Revenue & Expenditure Framework			Project information	
			Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal
Parent municipality: *List all capital projects grouped by Municipal Vote*									
Demarcation post		Provide information to visitors	40	40	55			11	New
Upgrading of community facilities		Lanscaping of community halls				350		3, 9 & 11	New
Cemeteries		Fencing and erection of ablution facilities	100	100	200	280		2	New
Street lights		Provide lights to communities	990	990	2,421	14,194	8,085	7,6,8,9,12	New
Multi purpose center		Mohlaletse			8,700			3	New
Recreation park		Apel	1,450	1,450				8	New
Sports facilities		Apel	5,300	5,800			4,000	8	New New
Community hall		Mphanama			360000	4,540		2	New
Community hall		Stydkraal	161	161	3,939			7	New
Liabrary		Atok					4,000	12	New
Municipal offices		Municipal offices	5,700	6,682				8	New
Paving of municipal offices							4,000	8	New
Total Capital expenditure	1				15,675	19,364	20,085		

LIM474 Fetakgomo - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project R thousand	Project name	Project number	Asset Class 3.	Asset Sub-Class 3.	Previous target year to complete	Current Year 2010/11		2011/12 Medium Term Revenue & Expenditure Framework		
					Year	Original Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Parent municipality: *List all capital projects grouped by Municipal Vote*			*Examples*	*Examples*						
Entities: *List all capital projects grouped by Municipal Entity*										
Entity Name *Project name*										